Sept. 5 -7, 2013





# **Program**

Welcome to the International Co-operative Governance Symposium. We look forward to spending the next few days with you discussing this important topic.

# Sincerely,

Karen Miner and Sonja Novkovic (Symposium Co-Directors)

**Location:** All Symposium events will occur at <u>Saint Mary's University</u> in Halifax, NS, Canada. See specific locations throughout the agenda.

**Campus Parking:** Free Thursday evening and Saturday. Parking permit required Friday; passes available at registration for \$5 (cash only).

# **Thursday, September 5**

# 6:00pm - Registration is open

Location: 4<sup>th</sup> Floor Sobey Building, Lounge, 903 Robie St, Halifax, NS

# 6:30pm-9:00pm

### **Opening Reception**

<u>Location:</u> 4<sup>th</sup> Floor Sobey Building, Lounge, 903 Robie St, Halifax, NS Welcome from the conference Co-Directors and the Dean, Sobey School of Business (Dr. Patricia Bradshaw)

# Friday, September 6

Location: McNally Building, Theatre Auditorium (main floor), 923 Robie St, Halifax, NS

# 7:30am - Registration is open

#### 8:00am-10:00am

Breakfast Panel for Symposium Participants and broader governance community

- Setting the Stage: Co-operative Governance issues/challenges/opportunities
- International Co-operative Alliance's (ICA) Blueprint for a Co-operative Decade

Welcome remarks, Dr. Colin Dodds, President of Saint Mary's University

# Panelists:

- Glen Tully, Federated Co-operative Ltd., Canada
- Jean-Louis Bancel, Credit Cooperatif, France and Member of the ICA Board of Directors
- Brett Fairbairn, University of Saskatchewan, Canada

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#### 10:00am-10:15am - Break

# 10:15-12:00pm - Governance of worker and producer co-operatives

- Bob Cannell, SUMA, UK
- John McNamara, Union Cab, USA
- Jerry McGeorge, Organic Valley, USA
- Fabio Chaddad, University of Missouri, USA

# 12:00pm-1:15pm - Lunch (provided)

Sponsor presentation: 2014 International Summit of Co-operatives

### 1:15-3:00pm - Governance of federations and networks

- Bob Yuill, SAOS, Scotland
- Léo Leblanc, Co-op Atlantic, Canada
- Richard Lemoing, The Co-operators, Canada

## 3:00pm-3:15pm - Break

# 3:15pm-4:45pm - Governance of credit unions and consumer co-operatives

- Jim Watt, United Farmers of Alberta (UFA), Canada
- Anita Braha, Vancity, Canada
- Jean-Louis Bancel, Credit Cooperatif, France
- Karen Froggatt, The Co-operative Group, UK

#### 4:45pm-5:30pm

Summary comments on the day by Denyse Guy and Iain Macdonald

# Free evening to explore Halifax

# Saturday, September 7

\*\* Breakfast on your own before arriving at Saint Mary's University \*\*

# 8:15am - Coffee, tea, juice available on your way into your session

There are 2 sets of parallel sessions that will run concurrently during the 8:30-10:15am and 10:45am-12:30pm slots. Select one session from each set and go directly to the room indicated on the agenda.

#### 8:30am-10:15am - Parallel Sessions

# **Governance Models**

Location: McNally Building, Theatre Auditorium (main floor), 923 Robie St, Halifax, NS

Moderator: Stephen Dutcher

Cannell: Complexity theory and co-operative governance

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Stocki: Operationalization of co-operative ownership – a tool against co-op's oligarchisation McNamara: Inclusion, Control and Accountability in Worker Cooperatives: Experiences in Power Dynamics

### **Governance Processes and Board Development**

Location: Sobey Building, Room 255, 903 Robie St, Halifax, NS

Moderator: Denyse Guy

Fox: Gay Lea Foods Co-operative - reflections on building a continuum of co-operative

education

Huhtala: Election of Board Members - Mechanisms and Cultures in Agricultural Cooperatives

Andres: Competency-Based Assessments

Stoddart: Worker Co-op's the game, these are the rules (governance policy)

10:15am-10:45am - Break

# 10:45am-12:30pm - Parallel Sessions

### **Co-operative Identity**

Location: McNally Building, Theatre Auditorium (main floor), 923 Robie St, Halifax, NS

Moderator: Leslie Brown

Johnson: Senior leader perceptions and responses to competing institutional logics in co-

operatives

Leblanc: Governance and the role the sustainability scorecard n strategic planning and board

empowerment

Moulin: Cultivating Connections - Maintaining Member Involvement in a Province Wide Credit

Union, Post-Merger

## **Ownership and Control**

Location: Sobey Building, Room 255, 903 Robie St, Halifax, NS

Moderator: Daniel Cote

Gray: Membership Structure Design and Organizational Theory

Reed: Governing Fair Trade

Haiven: Member participation and co-operative governance: the importance of associative

intelligence

12:30pm-1:45pm - Lunch (provided)

Hancock: Governance Portal presentation

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# 1:45pm-3:15pm - Plenary Session

# **Strategic Governance**

<u>Location:</u> McNally Building, Theatre Auditorium (main floor), 923 Robie St, Halifax, NS Moderator: Sherwood/Goehring/Scholl (self moderating)

Sherwood: Rethinking expectations of cooperative board governors: Contrasting from corporations using an institutional logics perspective

Goehring: Taking participation to the next level-possibilities, implications and actions for cooperative board governors

Scholl: Next level governing systems-beyond vigilant oversight to strategic leadership and advocating for democracy

3:15pm-3:45pm - Break

# 3:45-4:30pm

Summary conclusions and discussion.